

Editor's Notes

This year's first quarter issue reflects the multiple concerns of Public Administration. Each article highlights long standing problems calling for new and innovative solutions.

In his article entitled "The Role of Government in the Development of the Philippine Maritime Industry and the Promotion of Maritime Safety," Ernesto R. Ogbinar laments the maritime industry's ailing state. He subsequently presents recommendations to develop the maritime industry and secure for the Philippines a strategic role in the maritime traffic of Southeast Asia.

Sapia M. Abdulrachman illustrates the triumph of certain Maranao cultural values such as clannish orientation, personalism and *maratabat* over standard bureaucratic behavior in her article entitled "Promotion of Public Responsibility Among the Maranao Muslim Public Administrators." This occurs in spite of the fact that Islamic doctrines call for efficiency in the performance of their work. In the process, the cultural factors which may explain the dysfunctions in the organizational behavior of the Maranao Muslim civil servants are delineated.

In the other part of the globe, Kenneth Jones analyzes the concept of innovation leadership. He provided the operational indicators of said concept by looking into the management style of four administrators of the National Aeronautics and Space Administration who served from 1961 to 1985.

Peter P. Yuen focuses his discussion on the "Health Care System Reforms in Hong Kong: The Implications of Greater Private Sector Participation." Presented in this article are the various health financing options and a proposal to establish a government-regulated voluntary insurance scheme.

In his piece "Households and Communities in a Post- Earthquake Situation: Impact and Mitigation," Raoul M. Cola analyzes the social response to the earthquakes which struck the country on 16 July 1990. He documents the effects of the earthquake and the mitigating measures used by the households and communities and suggests ways through which the government can encourage self-reliance in coping with a disaster situation.